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Women's Union Christian
Colleges in the Orient,
Joint Committee of
1919-1922

0723

Wm. D. ...

JOINT COMMITTEE

On December 5th, 1919, the following, appointed by their respective Boards, came together in 156 Fifth Ave., New York, to consider the formation of a union committee for the care of certain interests of the union colleges for women in non-christian lands.

Mrs. DeWitt Knox, representing	Vellore and Madras Colleges
Miss Margaret E. Hodge, "	Isabella Thoburn College (proxy for Mrs. Williamson)
	Peking Medical College
Mrs. Henry P. Peabody, "	Vellore Medical College
Mrs. George M. Clark, "	Peking Arts College
Miss Amy G. Lewis, "	(proxy for Miss Nichols) Tokyo College
Dr. Robert E. Speer, "	Tokyo College
Miss Elizabeth R. Bender, "	Ginling College

The following institutions (with sustaining mission Boards) were listed as coming within the scope of the proposed committee:

INDIA

Woman's Christian College, Madras	Baptist Congregational Reformed Ch. of America Lutheran Methodist Episcopal Canadian Presbyterian
Union Missionary Medical School, Vellore	Baptist Congregational Reformed Ch. in America Lutheran
Isabella Thoburn College, Lucknow	Methodist Episcopal Presbyterian

CHINA

Ginling College, Nanking	Baptist Christian Methodist Episcopal Methodist Episcopal South Presbyterian
No. China Union Women's College, Peking	Congregational Methodist Episcopal (?) Presbyterian
No. China Union Medical College, Peking	Congregational Methodist Episcopal Presbyterian

JAPAN

Woman's Christian College, Tokyo	Baptist Reformed Ch. In America <i>Canadian Meth.</i> <i>Meth.</i> <i>Christian</i> <i>Presbyterian</i>
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It was found that the number of institutions in which each Board is co-operating is as follows:

Methodist Episcopal	5	(one additional tentative)
Presbyterian	5	
Baptist	4	
Congregational	4	
Reformed	3	
Christian	2	
Methodist Episcopal South	1	
Lutheran	1	
Canadian Methodist	1	
Canadian Presbyterian	1	
	<u>27</u>	

The formation of the proposed committee was approved and the following rules and duties were adopted:

This committee shall admit representatives only from those colleges under immediate direction of foreign mission boards:

Article I. Each denomination represented on the Board of any of the colleges admitted to this union committee shall be entitled to at least one representative. Representatives shall be appointed by the denominational Boards and selected from their representatives on the union college Boards.

Article II. Denominations having membership in more than two colleges shall have additional representation.

Article III. There shall be a chairman, vice-chairman, secretary, and executive committee of five. The vice-chairman shall serve as chairman of the executive committee.

The object of this joint committee shall be :-

1. To consider the needs, present and prospective, of all the higher educational work for women in the foreign field.
2. To harmonize and strengthen our presentation and appeals.
3. To arrange for effective publicity for our higher educational work and medical work for women, and to assist the Boards of the Union colleges in plans and efforts to secure adequate support.
4. To make united and large appeal to vested funds and

to individuals not to be reached along denominational lines.

5. To avoid any possible competition or rivalry among the Boards of these institutions and to gain a fair hearing and support for all.
6. To present in a large and effective way the need of staff for the union institutions, to keep a list of the vacancies and serve as a clearing house for candidates.
7. To standardize requirements in our candidate blanks.
8. To meet the need of such co-operative action as may be required.

On the basis of representation as outlined in Articles 1 and 11 the committee would, denominationally, be made up as follows:

Methodist Episcopal	3
Presbyterian	3
Baptist	2
Congregational	2
Reformed	2
Christian	1
Methodist Episcopal South	1
Lutheran	1
Canadian Methodist	1
Canadian Presbyterian	1
Total	17

Upon request to appoint members of this committee according to the plan outlined above, the following were so appointed by their respective Boards:

Methodist Episcopal - Dr. Frank Mason North,
Mrs. W. F. McDowell, Miss Elizabeth Bender
Presbyterian Dr. Robert K. Speer, Miss Margaret
E. Hodge
Baptist Mrs. Henry W. Peabody, Mrs. W. A. Mont-
gomery
Congregational Dr. James L. Barton, Miss Kate Lamson
Reformed Church Dr. W. I. Chamberlain, Mrs. DeWitt
Knox
Christian-Mrs. Anna R. Atwater

- 4 -

Methodist Episcopal South - Miss Belle H. Bennett
Lutheran Mrs. P. M. Rossman
Canadian Methodist Miss Rose Beatty
Canadian Presbyterian

The following members of the Union Committee for Union Colleges in Non-Christian Lands met at the Hotel Chatfonte, Atlantic City on Friday, January 9, 1920:

Mrs. Henry W. Peabody	Dr. W. I. Chamberlain
Mrs. W. A. Montgomery	Mrs. Anna R. Atwater
Dr. Robert E. Speer	Miss Belle H. Bennett
Miss Margaret E. Hodge	Mrs. J. F. McDowell
Dr. James L. Barton	Miss Elizabeth R. Bender

The meeting was called to order by Mrs. Peabody. Mrs. Montgomery was elected temporary chairman.

The following officers were elected:

Chairman	Dr. James L. Barton
Vice-Chairman	Miss Margaret E. Hodge
Secretary	Miss Elizabeth R. Bender

The Executive Committee were elected as follows:

Miss Margaret E. Hodge
Dr. Robert E. Speer
Mrs. DeWitt Knox
Mrs. Henry W. Peabody
Miss Elizabeth R. Bender

ROBERT LANSING, Chairman General Committee

WILLIAM B. MILLAR, Secretary

JOHN R. MOTT, Chairman Executive Committee

GEORGE M. FOWLES, Treasurer

S. EARL TAYLOR, General Secretary

INTERCHURCH WORLD MOVEMENT OF NORTH AMERICA

BUREAU OF UNION COLLEGES FOR WOMEN OF THE ORIENT
14 Greene Street
PROVIDENCE, RHODE ISLAND

April 21, 1920

Dr. H. W. Luce
156 Fifth Avenue
New York City

My dear Dr. Luce:

I am sending you under separate cover some literature regarding our Union Colleges in the Orient and as the time is so short and we want to reach influential women whom you think might be particularly interested in this work, I will ask that you distribute these before campaign week.

It will mean quick work but it will also mean thousands of dollars for the great budget.

Should you have on your list any names of women whom you would wish me to personally write I would appreciate it if you would forward same to the Union College Bureau this city by special delivery.

Also if you wish any more of these leaflets for your own use kindly let me know.

I am expecting posters and as soon as they reach me will forward some to you that you may place them where you deem best for the interest of this work.

As this work has just been put upon me I feel at the present time greatly dependent upon secretaries and representatives of this Union College work for immediate publicity.

Faithfully yours,

(Winn) *William B. Millar*

HLO/AG

0128

ROBERT LANSING, Chairman General Committee
WILLIAM B. MILLAR, Secretary

JOHN R. MOTT, Chairman Executive Committee
GEORGE M. FOWLES, Treasurer

S. EARL TAYLOR, General Secretary

INTERCHURCH WORLD MOVEMENT OF NORTH AMERICA

BUREAU OF UNION COLLEGES FOR WOMEN OF THE ORIENT
14 Greene Street
PROVIDENCE, RHODE ISLAND

An April 20

April 29, 1920

Miss Lucy E. White
156 Fifth Avenue
New York City

My dear Miss White:

The folders of the Woman's College of Ginling just arrived this morning and from the worn condition of the wrapper it had every indication of having been roughly handled, but as the folders were in good condition the only inconvenience to us really is the delay in their delivery.

I am very glad to have these and if you have any particular amounts which I might present to people in soliciting gifts for this University, say for buildings, scholarships, memorial rooms, or anything that would be attractive to a donor, kindly send me.

I notice your budget needed for building and equipment is eight hundred thousand dollars.

Have you any architectural plans on a small scale that I could show to people at my office? This would greatly help in securing an amount large enough for a building.

I notice the scholarship is covered in your folder. Any unusual information or bit of news regarding any of the girls is always helpful in securing gifts and I will very much appreciate anything in that nature that you can send me at your convenience.

Cordially yours,

Hilda L. Olson

HLC/AG

0129

May 1, 1930.

Miss Hilda L. Olson,
14 Greene Street,
Providence, R.I.

My dear Miss Olson:

Your letter of April 28 to Miss White, our Secretary, was received this morning, and has been referred to me.

A statement of the financial estimates for the buildings of the Women's College of Peking University has been worked out, and I am enclosing a copy of it. The birdseye view of the buildings for the Women's College is not yet completed, but I shall send a copy of this to you when the drawings are made by the architect. This may not be before a month or two.

I shall forward to you a copy of the statement concerning the affiliation of the Peking Women's College with Peking University, which has just come from Peking.

The posters which you sent to us are very well done. Let me say how much I admire the energy and efficiency of the various women's organizations which have established your Bureau; I wish you the greatest possible success in your work.

With best wishes, I am

Very truly yours,

WRW:W

0130

ROBERT LANSING, Chairman General Committee
WILLIAM B. MILLAR, Secretary
S. EARL TAYLOR, General Secretary

JOHN R. MOTT, Chairman Executive Committee
GEORGE M. FOWLES, Treasurer

INTERCHURCH WORLD MOVEMENT OF NORTH AMERICA

BUREAU OF UNION COLLEGES FOR WOMEN OF THE ORIENT
14 Greene Street
PROVIDENCE, RHODE ISLAND

May 7, 1920

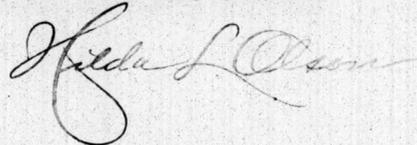
Mr. W. Reginald Wheeler
156 Fifth Avenue
New York City

My dear Mr. Wheeler:

Thank you very much for your statement of financial estimates for needs of the Women's College of Peking University, and particularly for tabulating same under the years in which certain sums are needed as it is going to be of inestimable help in advising gifts for this particular work.

I await with interest the Bird's-eye View of the buildings.

Most cordially yours,



HLO/AG

0131

June 16, 1930.

Miss Hilda L. Olson,
14 Greene Street,
Providence, R. I.

Dear Miss Olson:

I am forwarding to you an article concerning the formal exercises connected with the affiliation of the Women's College at Peking with the Men's University of Peking. Our secretary, Miss White, has already forwarded to you the pictures of this event. I thought possibly you might wish to make use of this material in any publicity work you are doing for the colleges. I have another copy of the article, so you do not need to return this one to me.

With best wishes, I am

Sincerely yours,

WRW:W

Bureau of Union Christian Colleges
for
Women of the Orient

Coöperating Boards

BAPTIST
CHRISTIAN
CONGREGATIONAL
CANADIAN METHODIST
CANADIAN PRESBYTERIAN
LUTHERAN
METHODIST EPISCOPAL
PRESBYTERIAN
REFORMED CHURCH IN AMERICA
SOUTHERN METHODIST

Office

and

Department of Literature

14 Greene Street
Providence, Rhode Island

MISS HILDA L. OLSON
Director

Colleges

GINLING COLLEGE, Nanking, China
YENCHING COLLEGE, PEKING
UNIVERSITY, Peking, China
WOMAN'S UNION MEDICAL COLLEGE,
Peking, China
WOMAN'S CHRISTIAN COLLEGE,
Madras, India
UNION MISSIONARY MEDICAL
SCHOOL FOR WOMEN, Vellore, India
ISABELLA THOBURN COLLEGE,
Lucknow, India
WOMAN'S CHRISTIAN COLLEGE,
Tokyo, Japan

June 26, 1920

Mr. W. Reginald Wheeler
Secretary Peking University
156 Fifth Avenue, New York City

My dear Mr. Wheeler:

Thank you so much for the article concern-
ing the formal exercises connected with the
affiliation of the Women's College at Pek-
ing with the Men's University at Peking,
and also for the splendid pictures of the
event.

Now that the College has its affiliation,
would you give me the exact name I am to
use in furthering the interests of same.
I notice it is spoken of in several ways,
but would like its legal title.

Most sincerely yours,

Hilda L. Olson

HLO/AG

0133

Bureau of Union Christian Colleges
for
Women of the Orient

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SCHOOL FOR WOMEN, Vellore, India
ISABELLA THOBURN COLLEGE,
Lucknow, India
WOMAN'S CHRISTIAN COLLEGE,
Tokyo, Japan

June 30, 1920

Mr. W. Reginald Wheeler

Peking University

156 Fifth Avenue

New York City

My dear Mr. Wheeler:

Yours of the 28th. at hand and
in reply would say that I can see no reason
why Mrs. Elliot using the article concerning
the affiliation of the Woman's College with
Peking University would not be a help to this
Bureau rather than otherwise, and perhaps in
her editorial she might mention this Bureau
and say that we would be glad to furnish lit-
erature or particulars regarding same upon re-
quest.

Thank you for your prompt reply.

Cordially yours,

Hilda L. Olson

HLO/AG

0134

July 7, 1920.

Miss Hilda L. Olson,
14 Greene Street,
Providence, R.I.

Dear Miss Olson:

Your letter of the 30th has been received, and I am taking up with Mrs. Elliot the matter of the publication of the article concerning the Women's College at Peking.

I am enclosing a copy of the estimated budget of the Women's College for the coming year, which has just arrived from Peking. Will you please look it over and make any corrections or suggestions that seem advisable to you?

The present relation of the Women's College to the Boards is not very satisfactory, and as far as I can find out, only the Presbyterian Board is obligated for any money in addition to the salaries of their teachers. I may be mistaken about the Congregational Board, but I know the Methodist and the London Missionary Society do not make any money contribution.

We must pass this budget at the Executive Committee Meeting of the Trustees, which will be held about July 17, so I shall ask you to return the enclosed statement with your criticism at your earliest convenience.

With best wishes, I am

Sincerely yours,

WRW:W

Secretary of the University.

P.S. As you can see, the estimated expense for the Women's College far exceeds its prospective income for this year; the question of the placing of the responsibility for making up this sum has not been definitely decided, but we assume it is being borne by the Women's organizations connected with the College rather than by the Men's C. and the Trustees. Any word along this line would be appreciated.

0135

Bureau of Union Christian Colleges for Women of the Orient

Coöperating Boards

BAPTIST
CHRISTIAN
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Lucknow, India
WOMAN'S CHRISTIAN COLLEGE,
Tokyo, Japan

July 15 1920

Peking University
156 Fifth Ave
New York N.Y.
Mr. W. Reginald Wheeler Sedy.

My dear Mr. Wheeler:-

Your favor of the 7th. at hand with the copy of estimated budget of Yenching College and in accordance with your request I have carefully examined it. The statement looks well, the important thing of course is to make both ends meet.

I notice that in "Income" the Board of the 90 students is @ 1650 also in the "Outgo" the same figure is given. I suppose no charge for board could be made that would net a profit to the College? However in looking over this statement I am again impressed with the impossibility of meeting expenses by any ordinary channel of income. I believe no educational institution going can make current income meet expenses therefore every student whether rich or poor is in a sense a beneficiary.

The main thing is the "ways and means" of meeting expenses, and it seems to me the thing to stress is the Womens Societies and a rousing campaign of education for the "common people". Those of us inured to the ways of Missionary sustenance or rather saturated with present ways and means of carrying on this work, alas, we need not to be enlightened but lightened of our burdens.

It seems so useless to plan and prepare a temporary thing. These annual spasms of giving do not seem to get us anywhere. What we need is to build up all line of friends and patrons of these institutions that will carry the work along and create an income that may annually be counted upon. That will mean much planning and thought and time but if all the College Boards could all come to see it and work unitedly in putting on such a Campaign I believe it could be done.

The whole trouble it seems to me with the Missionary propaganda is that we are all too timid. We fear to count anything except what has "always been" and until we take this business as a corporation takes its business in hand with some risk in putting on a program we will have to struggle along from year to year.

Why institutions of this kind for the uplift of womanhood should be

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Lucknow, India
WOMAN'S CHRISTIAN COLLEGE,
Tokyo, Japan

the big "catch" and attract all women to it!

Woman's work for women in the new Day
Women preparing their own leaders in their own way

should be our slogan and then "go to it" to enlist every christian woman
in this favored land to have a part in it.

I do not know that I can suggest anything to help that you have not
already thought about but I want to reiterate that education is the
big thing. I have no trouble in getting help when women are shown
and KNOW the need.

A western college president was once heard to remark
"Let a group of women in any community make up their minds that a
certain thing is going to be done, hold up your hand, gentlemen. It
is coming to pass"

hence the need of a Campaign along these lines among ALL women who
count themselves Christian.

Very truly yours

Hilda L. Olson

Statement enclosed.

July 21, 1920.

Miss Hilda L. Olson,
14 Greene Street,
Providence, R. I.

Dear Miss Olson:

Your letter of July 15th has been received. I have written to Mrs. Frame and to Mrs. Avann in regard to the financial status of the Women's College. The Trustees at their meeting last week did not include it in their estimated budget for next year, as they thought that final arrangements ought to be made through your Bureau and through the various Boards before the Trustees accepted the situation as definite. Mrs. Frame and Mrs. Avann will doubtless take up with you the subject further.

I am sure that the work of your Bureau is of much consequence, and will count for a great deal in the development of the various Women's Colleges in the Orient.

With best wishes, I am

Sincerely yours,

WRW:W

Secretary of the University.

0138

Boston 9, Mass., 715 Ford Building,

March 1, 1921.

My dear Friend,-

I am sure you will be interested in the statement I am enclosing prepared by the Joint Committee on Union Colleges for the Women of the Orient regarding a gift from the Rockefeller Memorial Fund toward the fund which this Committee is trying to raise to provide land and buildings for these colleges.

You will see from the enclosed statement that there is still a considerable amount to be raised in order to secure the full amount promised by the Rockefeller Fund. They have agreed to hold the offer open for two years, in which time it ought to be possible to secure the amount needed.

I know you will remember the needs of these colleges in your prayers and continue to do all you can to help secure the necessary funds.

Yours very sincerely,

Margaret E. Burroughs
Secretary to Mrs. Peabody

0139

The six Christian colleges for women in the Orient which have set out to raise \$2,840,000 for their more adequate equipment received February 19th a promise from the Laura Spellman Rockefeller Fund of one-third of this amount or of any part thereof, which the colleges may succeed in raising.

The six colleges and their separate needs are the Woman's Christian College of Japan in Tokyo, \$610,000; Ginling College in Nanking, China, \$790,000; Yenching College in Peking, China, \$840,000; the Woman's Christian College in Madras, India, \$200,000; Isabella Toburn College, Lucknow, India, \$200,000; the Vellore (India) Woman's Medical College, \$200,000. The Rockefeller Fund agree to hold the offer open until January 1, 1923.

Mr. Russell Carter, 155 Fifth Ave., New York, the Treasurer of this Central Fund says that these colleges have already raised in cash and pledges \$678,459 to which the Foundation is ready to add \$339,229 in accordance with the above agreement. These figures include the special International Christmas Gift made by the women of America for these colleges which amounted to \$281,662.

These colleges were all founded by foreign missionary agencies, and are union institutions maintained by the Baptist, Congregational, Christian, Lutheran, Methodist Episcopal, Methodist Episcopal South, Reformed and Presbyterian Churches, also the Methodist and Presbyterian churches in Canada. They are administered by union boards of managers and trustees and are coordinated by a central committee of which Dr. James L. Barton, of Boston, is chairman, and Mrs. Henry W. Peabody of Beverly, Mass., Dr. Robert E. Speer, Miss Margaret Hodge, Miss Elizabeth R. Bender and Mrs. DeWitt Knox, of New York City, and Mrs. William F. McDowell of Washington are members. This committee is continuing its appeal for ten dollar gifts from at least one hundred thousand Christian women of America for these institutions for the higher education of girls in Asia.

C O P Y

3 Westmoreland Place, Pasadena, Calif.

March 1, 1921.

Mrs. Henry W. Peabody,
276 Fifth Ave.,
New York City.

My dear Mrs. Peabody:-

In accordance with your suggestion before you left Pasadena, I am writing you regarding the possibility of an advance being made from funds already collected by the organization for the women's colleges in the Orient towards the payment of a part of the land recently purchased by Peking University at Peking, China. As you know, the Woman's College of the University is one of the six colleges included in the program of your organization; it is also closely affiliated with the Men's University at Peking and approximately one third of the land recently purchased for the new site is to be used by the buildings of the Woman's College there. Against the purchase of this land loans have been made which in December, 1920, amounted to \$42,000 gold, these loans being underwritten by the three mission boards, Presbyterian, Methodist, and Congregational which are united in the support of the University. The first note for \$10,000 comes due May 10th of this year; the second note is due in June for \$22,000. I understand that certain moneys from the Woman's College Fund has been advanced to other colleges in this group and I am writing to ask if a sum approximating a third of the total cost of the land, that is from \$14,000 to \$20,000 gold, might be advanced for the Woman's College at Peking in time to help pay off these

COPY

Mrs. Henry W. Peabody -2-

March 1, 1921.

notes when they come due. You can obtain further details from Mr. Herbert K. Caskey, General Secretary of the University, Room 427, No. 156 Fifth Ave., or from our Vice-president, Dr. H.W.Luce. The phone number is that of the Presbyterian Board of Foreign Missions, ^{Watkins}, 8191, Peking University Extension. I am writing Mr. Caskey and Dr. Luce to take this matter up with you at once when you return to the city.

I cannot close this letter without saying what a source of joy and inspiration your visit was to us here. You brought a new vision and new strength to everyone with whom you talked. and the memory of your days here is ~~w~~arm and bright.

With kindest regards, I am,

Sincerely yours,

W. Reginald Wheeler

0142

Woman's American Baptist Foreign Mission Society

FORD BUILDING
BOSTON, MASS.

March 17 , 1921

My dear Dr. Luce,-

I was disappointed not to see you Tuesday, but I was caught in the hotel fire in the morning and hindered through the day.

X I had promised Mr. Wheeler I would see you. He told me of the purchase of land for Peking Woman's College and University. Could you give me a statement of the exact situation there. There is a possible gift of a building for the Peking Woman's College, but the donor wishes to be sure that the building is placed on land belonging to the women. Is there any way to insure possession by the women? I understand there is one corporation as in the case of Nanking University, and Ginling College. As the women are putting in a good deal of money they will naturally want it pretty clearly defined. Is that to be done or will the college take its chances with the university, whatever might come? I must know this pretty definitely. I think we shall have enough money to give you to pay for the women's share of the land from our Christmas gift. Who is treasurer of the Woman's college? I am anxious to get all these details in hand as quickly as possible. You can consult Mr. Russell Carter regarding the proportion to come to the woman's college. I should like to be able to give out some information.

We shall go right on without plans with some new literature which we hope to get out. If you are doing some literature I wish we might have a sample before it goes to press. There are certain questions which have to be answered and it would be a help if we could work close to these college committees in our union committee and might save duplication of effort

I had a wonderful trip on the coast. Mr. Wheeler is doing some mighty good work very quietly. It may not appear just now but he is making a plea for Peking everywhere he goes. It takes a long time to work up givers. I think he is doing it in the right way. He did so much to make my work possible and effective, and I feel deeply grateful to him and to Mrs. Wheeler.

Always cordially yours,

Laura Wheeler

0143

March 22, 1921

Mrs. Henry W. Peabody,
702 Ford Building,
Boston, Mass.

Dear Mrs. Peabody:

Thank you for your letter of March 17th. In regard to the site recently purchased in Peking, Dr. Stuart has written that it seemed proper that about one-third of the cost should be borne by the Women's College. All the property for all the departments of the University is held by the Board of Trustees of Peking University, Incorporated under the laws of New York State.

Even before it was known that the Women's College would be a part of the University there were three women on the Board of Trustees.

The management of Yenching College is entrusted to the Yenching College Committee, which is composed of the President and Secretary of the Board of Trustees, all the women members of the Board and one other man member. Two women are elected to this Committee from each of the cooperating Boards; and in addition Wellesley has one representative, due to the fact that she is supporting one teacher and is giving besides \$1000 Mex. a year to current expenses. As I understand it, though the practical running of the College is in the hands of this Committee, the property is held by the Board of Trustees; and this Committee cannot go in expenditure beyond the budget drawn up by the Field Board of Managers and accepted by the Board of Trustees.

The Committee has had its first meeting for organization; Mrs. J. M. Avann is the Chairman, and Mrs. L. O. Lee is the Secretary. The Treasurer has not yet been chosen, but they are expecting to do this at the next meeting of the Committee which will be held about the middle of April. In the meantime, if there were funds to be handled, I think that it could be done through our University Treasurer, Mr. McBrier.

Are you likely to be in New York soon? If so, I hope we may have the pleasure of seeing you. Congratulating you most heartily on the success of your work for the Women's Colleges, believe me

Most sincerely yours,

H. W. Luce

H. W. L.

0144

Ack'd

Woman's American Baptist Foreign Mission Society

276 FIFTH AVENUE

NEW YORK, N. Y.

Beverly, Mass., March 23, 1921.

My dear Mrs. Lee,-

Here is a copy of a telegram just received from Mr. Wheeler. I have written Mrs. Frame regarding her understanding of the title of the property. I wish that could be settled before we actually commit ourselves to money for building. While there is no possible danger yet there is always certain wisdom in looking out for disaster when one is investing money in property. Mr. Gamble was most anxious that any gift he made for building should be used for a building for the women and held in their name.

Another matter about which I wanted to write you was the possible \$6000 for land. The Rockefeller trustees are not inclined to allow the original \$50,000 capital fund for Ginling which leaves us \$50,000 short on the first \$500,000. They were to pay over immediately \$250,000 on that. Now it looks as though we would have to get out and get that \$50,000 immediately or have the matter held up until we do.

I am asking for a meeting of the committee early in April and think we can get some action then. In the meantime if each college would endeavor to get in \$8000 or \$10,000 we could claim the Rockefeller gift at once to the amount of \$250,000. Would it be possible for you, knowing you have \$6,000 on the field, to advance that or have them cable it to you toward the Peking share? If so, then surely the Methodists and Presbyterians could meet the rest on a \$10,000 or \$12,000 proposition. I think I can get a similar amount for Vellore and Madras, and Japan and Ginling can also be appealed to. If we could only do this at once we should have the \$250,000 and could cable out to each college the amount in hand.

According to the Interchurch askings Peking has the largest amount while it has the smallest Board. It seems to me it may have to be altered a little unless the three Boards are willing to make a real effort to get in their proportionate share in order to secure the Rockefeller amount.

I wish we could have a meeting early in April of all the representatives of these colleges and determine what we are to do by way of organization and get things underway. Will you be on early in April? If so what date? I think you told me but I have forgotten. I am so anxious to get the money out for the needed land and buildings. They have waited so long, may I hear from you at the earliest opportunity? Very cordially,

THIS SOCIETY IS COOPERATING IN THE NEW WORLD MOVEMENT OF NORTHERN BAPTISTS

Very Respectfully
Mary Brewster

0145

Copy of telegram received from Mr. Wheeler,

Pasadena, Calif., March 21, 1921.

Mrs. Henry W. Peabody,
Care Women's Baptist Foreign Missionary Society
Ford Building, Boston, Mass.

We are going ahead here with Woman's College Committee work and want your advice. First, do you approve of our centering here and in Los Angeles on Peking Women's College. Secondly, instead of trying to raise money here for building for Peking University and one for Peking Woman's College, it has been suggested we combine on one recitation or science building for both, crediting one half cost to Woman's College Fund and one-half to University. Total cost Seventy-five Thousand. Will this plan be acceptable to your Committee.

W. Reginald Wheeler.

MEMORANDUM

April 8th, 1921

To: Dr. E. M. North
Re: Peking University

TRUSTEES OF
PEKING UNIVERSITY

(1) Protection of donors to Yenching College Funds.
It is my opinion that the provision set forth in the proposed amendments to the By-laws of the Trustees under item #6 would be a safeguard, but would not furnish complete protection to the donors. It is doubtless true that the Yenching College Committee would not consent, but having the power to consent, the funds given by donors for the Woman's College might be used for some other purpose with the consent of the College Committee. It would, of course, be more protection without the subsequent suggestion being put into effect now that the By-laws in relation to this subject can not be amended without the approval of the Yenching College Committee.

It is difficult to see how the Trustees could under the implications of the proposed amendment to the By-laws alienate even with the consent of the Yenching College Committee, because the By-law says "Any funds or property given for or held in trust for said college", any alienation of any such funds would be a breach of trust which doubtless could be restrained, either by the donors or the College Committee.

In other words, the very statement of the purpose of the gift would be a bar to any alienation to any other uses so long as Yenching College was in existence and in need of funds.

(2) As to the votes taken by correspondence.
It is my opinion that any vote taken by correspondence, as provided in the By-laws, article VI., section 5, would not be binding upon the full Board. It has been tacitly accepted as good law that a resolution signed by all the members of a Board of Directors or other governing body is good, the assumption being that where there is no difference of opinion, there would be nothing by which the minds of the members would be influenced, but it has been held repeatedly that where even one of such members differs in opinion from his colleagues he may be in possession of such facts or of such powers of persuasion that he can control and change the proposed action of the majority.

In People's Bank vs. St. Anthony's Church, 109 New York, 512, it was held that "Directors have no separate or individual authority to bind the corporation, and this, although a majority of the whole number acting singly and not collectively as a Board should assent to the particular transaction".

0147

It is well understood that directors can not vote by proxy. This would seem to be sufficient to dispose of the method proposed, but I am of the opinion that a By-law reading "The Directors may act by written resolution signed by all of the directors although not formally convened" would be safe. This, not because it would be valid or binding, but because it is extremely unlikely that signing such a resolution they would subsequently protest. In any case such action should be ratified at the next regular meeting and no important or irremedial action should be taken under such a resolution owing to the danger of a change in the Board before ratification or objection made by someone, beneficially interested, against the action taken.

In writing the foregoing memorandum, I have not had the privilege of examining the actual incorporation of the Trustees of Peking University and all the statements therein made would be subject to any special powers in contravention of the laws, but I assume that there are no special provisions which change the general corporation law. The Charter should be examined with this in mind.

W. O. GANTZ

CEY

Joint Committee on Union Colleges for Women of the Orient

SPECIAL COMMITTEE ON

INTERNATIONAL CHRISTMAS GIFT

REV. JAMES L. BARTON, D. D.
MR. ROBERT E. SPEER
MISS MARGARET E. HODGE
REV. WILLIAM I. CHAMBERLAIN, Ph. D.
REV. FRANK MASON NORTH, D. D.
MISS ELIZABETH BENDER
MRS. W. A. MONTGOMERY
MRS. HENRY W. PEABODY
MRS. ANNA ATWATER
MISS MABEL K. HOWELL
MRS. PHILIP ROSSMAN
PRINCIPAL GANDIER

MRS. HENRY W. PEABODY, *Chairman*
702 Ford Building, Boston

Treasurer: MR. RUSSELL CARTER
156 Fifth Avenue, New York City

April 9, 1921

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

copy
In reply to your inquiry regarding the \$400 Yenching's pro rata of expenses for the Campaign may I say that these expenses were incurred not in connection with the International Christmas Gift, but in what was called, I believe, the Pre-Campaign. Miss Hilda L. Olsen was engaged, I believe, to head up this work and as at the time there were not Treasurers of the various union colleges interested prepared to pay their quotas of this expense Miss Hodge asked me to pay these expenses out of Ginling College funds. This I did collecting through such Treasurers as I could reach. In other words the \$7,218.25 which I reported was the expense of the International Christmas Gift Campaign. The other item had to do with the Pre-Campaign of several months earlier date. ✓ The question of the distribution of the undesignated gifts was discussed and determined at the last Meeting of the Joint Committee. I of course was simply following their instructions. The Campaign was made in the interest of all of the institutions and with the understanding that the undesignated gifts were to be divided between the seven institutions. Comparatively little has been designated and of course it would not be equitable to give Yenching her pro rata of these undesignated gifts and then give her the monies contributed from a certain geographical section. Ginling has her friends likewise in certain sections of the country, but there has been no attempt anywhere so far as I know to ask that all monies contributed from certain areas should go to a certain college. Individual donors are perfectly free to designate their gifts, but inasmuch as comparatively little of this was done through the general Campaign I should think that the Joint Committee's action was a very fair one.

If you will be good enough to give me the name of the woman who gave \$1000 as you say for Yenching we will be glad to look the matter up in our files and see if there has been any mistake made. My girls have worked very conscientiously and faithfully in this matter and this tabulation of all of the gifts has been made in permanent form in bond record books so that they will be available for all future reference.

With kind regards,

Yours sincerely,

Russell Carter
Associate Treasurer

RC/P

0149

Thanks

0150

April 12, 1921.

Dear Mrs. Peabody:

We shall take up with the Yenching Committee and the Board of Trustees the question of the property of Yenching, and there is not the slightest doubt but that it can be satisfactorily arranged.

I wish when you next speak with the representatives of the Laura Spelman Rockefeller Fund you would mention the possibility and the propriety of their extending their proportionate grant to the whole of the cost of buildings which we secure in common. They believe in the "union" idea and this of course is only the extension of that idea for the sake of economy and efficiency.

It is certainly fine the way your work for the Women's Colleges has been ~~so~~ wonderfully blessed.

With warm regards,

Ever sincerely yours,

HWL.W

0751

PEKING

April 18, 1921

Mrs. Henry W. Peabody,
Beverly,
Massachusetts.

Dear Mrs. Peabody:

Mrs. Frame has asked me to send you the statements indicating the protection to be given by the Trustees of Peking University to funds contributed for Yenching College.

You will recognize, of course, that in carrying out the duties of a trust the Trustees even without special action would be liable to suit if they misappropriated any funds for purposes other than those for which they were given. However, the By-Laws of the Trustees of Peking University, which is the holding corporation for the Women's College as well, include the following Article:

" The Trustees of the University shall not alienate nor permit to be alienated to any other uses than those of Yenching College any funds or property given for or held in trust for said College nor any equities which said College may have or acquire in properties used jointly by the University and the College."

It is further provided in the By-Law Article on Amendments that this particular Article cannot be amended without the concurrence of the Yenching College Committee.

The By-Laws also contain a regulation that " the Trustees shall use the Yenching College Committee as their agency in caring for the interests of the Women's College in such manner as may be directed in these By-Laws."

So far as I know, in none of the women's colleges on the foreign field affiliated with a university has as definite

- 2 -

protective provisions as we have now made in the By-Laws for
Yenching College.

I trust that these provisions, which are further
guaranteed by the whole spirit and attitude of the Trustees towards
the Women's College, will be reassuring to any donors who may have
had unfortunate experiences in the past.

Cordially yours,

EMN.W

Secretary.

Woman's American Baptist Foreign Mission Society

MRS. HENRY W. PEABODY
BEVERLY, MASS.

May 6, 1921.

My dear Mrs. Lee,-

I have not heard from Mr. Carter but am sending your letter on to him in order that he may answer your question.

Mr. Richardson wrote me two weeks ago that they were paying over \$200,000. I shall be in New York next week and will see Mr. Richardson and will also talk the matter over with Mr. Carter.

Write We are looking forward to a very strong definite campaign in the fall. I hope we may get our state organizations completed and local committees, who will push the matter when the literature and plans are ready. The Boards are all arranging to write into their budgets definite amounts which they will secure from their own constituency. Then we have talked of a campaign to begin when all is ready, probably the last of November, extending to the 10th or 15th of December. Then we shall try the plans of the old Jubilee, luncheons, mass meetings, teas, literature, and hope to have a general clearing up of the whole amount. I believe we can do it. This will mean, however, that each Board must get under its proportionate share, definitely writing it in to its budget, being prepared to secure it or any part of it which is not secured in the campaign. Mrs. McDowell heartily approves this. The Methodists and Presbyterians have the largest share, then we come and then you. Now I hope you can get your Board to the point of getting back of a definite amount for Peking. We have left undetermined the location of the medical school. I earnestly hope that it may not be in Peking. I think we shall do better to locate in a more central place.

Cordially yours,

Henry W. Peabody

JOINT COMMITTEE
of the
WOMEN'S CHRISTIAN COLLEGES IN THE GREAT

May 31, 1921

156 Fifth Ave., New York City

The meeting was called to order and opened with prayer by the chairman, Dr. Barton.

The following were present:- Dr. Barton, Miss Hodge, Mrs. Reabody, Mr. Speer, Mrs. Knox, Dr. Chamberlain, Miss Bender, and the Treasurer, Mr. Carter.

The Minutes of the previous meeting having been sent to the members of the committee were approved without reading.

Mrs. Reabody, chairman of the Promotion Committee, reported the progress of the campaign and outlined plans for the future. It was

VOTED to approve a united campaign of publicity in the fall, with an interdenominational appeal closely allied with denominational effort.

The Treasurer reported that the accounts had been audited by J. A. Stitt, and in accord with previous action the audit was placed on file.

VOTED that during the balance of the year 1921 and during 1922 the headquarters of the Promotion Committee be in Boston.

VOTED that the Committee express hearty appreciation of the work of Mr. Russell Carter as Treasurer of the International Christmas Gift Campaign and of the Joint Committee.

VOTED to express to Mrs. Reabody our sincere appreciation of what she has done to initiate this movement in the interest of the Union Colleges and to carry it to its present large success.

VOTED that a budget not to exceed \$10,000. be approved to cover the work of the Promotion Committee, this sum to be subject to revision at a later meeting if such revision is called for.

In view of the coming absence from the United States of the Treasurer, Mr. Russell Carter, the following resolutions were adopted:

First, RESOLVED THAT Miss Hilda L. Wilson be elected Assistant Treasurer of the Committee to serve in Mr. Carter's absence, her service to begin approximately June 15th.

Second, RESOLVED THAT funds of the Committee be deposited in the Old Colony Trust Company of Boston, to be withdrawn by the check, draft, note or acceptance of the Committee.

signed by its Treasurer, Russell Carter, and with counter-signatures of either Miss Margaret E. Hodge or the Reverend George T. Scott, or by its Assistant Treasurer, Miss Hilda L. Olson, with countersignatures of Mrs. Frank Gaylord Cook or Miss Sarah Louise Day, who are hereby authorized to make, negotiate, and endorse in the name of the Joint Committee of the Women's Union Christian Colleges in the Orient. All checks, drafts, notes, acceptances and other negotiable paper so signed shall be paid by said bank, and charged to the Committee's account, whether payable to the individual order of the said officer or officers so signing, or otherwise, hereby ratifying and approving all that said bank may do or cause to be done by virtue thereof.

Third, RESOLVED THAT in view of the fact that the funds to be handled in the future are not likely to exceed \$50,000. at any one time, that the amount of Mr. Carter's bond be reduced from \$100,000. to \$50,000. and that Miss Olson be bonded in a similar amount, namely, \$50,000.

The special committee, consisting of Mrs. Peabody, Miss Bender, Dr. Chamberlain and the Treasurer, appointed to recommend a revised basis of distribution of the undesignated gifts of the International Christmas Gift Campaign, reported:-

A careful review was made of the original figures that were adopted as a basis of distribution. They were:-

Tokyo	\$610,000
Ginling	790,000
Yenching	840,000
Madras	300,000
Isabella Thoburn	250,000
N. China Medical	500,000
Vellore	250,000
TOTAL	3,340,000

²⁵
 334 / 84.000
 668
 1720
 1670

These figures were studied both as official askings of the institutions and relatively; also as a basis of the distribution of undesignated gifts. In the judgment of the committee the figures representing Madras and Vellore were unfavorably disproportionate and call for a revision of all the figures used as a basis of distribution. The Committee therefore recommends:

1. That the figures representing Yenching be reduced to \$700,000. in view of the fact that the cost of land, chapel and science building as estimated in the askings will be shared by the University of Peking.
2. That the figures for Tokyo be reduced to \$600,000 and for Ginling to \$700,000.
3. That the figures for Madras and Vellore be \$300,000 and \$500,000. and that the North China Medical stand at \$500,000.
4. That all the figures be reduced proportionately in order to bring the total to \$3,000,000, the figure originally set as the goal of the campaign, and that the following figures, thus obtained, with their corresponding ratios, be used as the basis of the distribution of the undesignated gifts:-

Tokyo	220,000	52/300
Cinling	600,000	6/300
Yenching	600,000	6/300
Madras	260,000	16/300
Isabella Thoburn	170,000	17/300
S. China Medical	425,000	42 1/2 /300
Vellore	425,000	42 1/2 /300

form
 20% 75 25%

5. That the use of this ratio be retro-active.

V. T. D. to adopt the above recommendations.

V. T. D. to request Mr. Speer to approach the proper authorities of the Commonwealth Fund with a view to securing gifts for the union colleges, and that he request the secretary, Mr. Max Farrand, to give an interview to a committee composed of Mrs. Peabody, Miss Hodge, Mrs. Knox and Miss Bender.

The secretary read a letter from Mrs. Julius . . . Seco, secretary of the Yenching College Committee, asking for an interpretation of section 4 of the Rules of the Joint Committee - "to make united and large appeal to vested funds and to individuals not to be reached along the denominational lines." In reply to this question, it was

V. T. D., in order to avoid a duplication of appeals, to request that an individual college board, when contemplating an appeal to the trustees of a vested fund, or to an individual, for a large gift, report such proposed action to the Joint Committee.

V. T. D. that, in view of the 1921 Agreement between the Young Men's and the Young Women's Christian Associations and the Mission Boards, the Young Women's Christian Association be invited to appoint an advisory member on the Joint Committee.

V. T. D. to invite the president of the Women's Boards of Foreign Missions to become an advisory member of the Joint Committee.

As the question has been raised as to whether gifts made in Japan for the Women's Christian College will be recognized by the Laura Spellman Rockefeller Memorial as a basis for a contribution to the college, Mr. Speer was requested to secure an answer to this question from the Memorial.

The Secretary read a letter from the Yenching College Committee expressing cordial appreciation of the work of the Joint Committee in securing gifts for the union colleges. Miss Hodge stated that she had received a similar letter from the Women's Missionary Society of the Methodist Church of Canada.

V. T. D. to request the chairman of the Promotion Committee to send a communication to the Canadian Boards that are cooperating in the Joint Committee and invite them to participate in the present campaign in the interest of the union colleges.

V. T. D. to request Miss Conant to serve as a committee to bring the cause of the union colleges and this campaign before the boarding schools of this country.

V. T. D. to adjourn.

your representative with
authority to act for you.
Of course you know we
have given Peking the
largest percentage of any
college in this gift.
and the Committee may
consider that special
gifts were included.
They followed the Inter-
Ch. asking. I was
not informed fully
and so cannot say
definitely. If you could
use \$6000 against the amount
you have coming in China
it would bring \$3000 more
from Rockefeller Fund & help
us in our \$50,000. It would

ackd
ansd

Part Ex Com - Aug 12

Woman's American Baptist Foreign Mission Society

MRS. HENRY W. PEABODY
BEVERLY, MASS.

June 28, 1921.

Personal

My dear Mrs. Lee,-

I have asked Miss Bender to write you in detail the situation regarding the distribution of the Union college funds. I want to add one brief word of explanation. I do not know what Mr. Carter wrote but sometimes busy business men do not make matters entirely clear.

It is a little hard to make this clear as it was a general misunderstanding, for which, I think, all were a little responsible. I had no idea that the final decision on distribution of funds was to be made. It was done by a very small group who represented only two or three of the colleges concerned and was based on misunderstanding. Dr. Chamberlain, on his return, was greatly concerned to find that while the Interchurch figures had been retained for some of the colleges they had been entirely changed for others. I made the request of the Rockefeller's and based my estimates wholly on the pro rata gift to the three colleges in Japan and China of \$600,000 each. That is \$200,000 from the popular gift, \$200,000 from the Rockefeller Fund and \$200,000 to be raised by the Boards concerned. Later this was somewhat modified but there was no consultation with the other colleges and the matter went through as the vote stated, subject to later change. Unfortunately Mr. Carter sent off the checks without the consent of the colleges most concerned. When we finally got the Union college Committee together and discussed the matter thoroughly there seemed to be no reason why one college in China should receive \$840,000 and another only \$600,000, while Japan, where it is more expensive to build, had even less. Then Madras College and Vellore Medical School had been very greatly reduced. There was a misunderstanding all around.

Some of us felt that there should be a pro rata treatment, absolutely fair to all and equal in the case of the two China colleges and Japan. We did not expect so much for India because Government is giving a grant and because building is cheaper, but we were appalled to find the amount had been so seriously cut and there was an immediate protest. It was unfortunate that the money had been distributed and you were asked to return any. I feel very strongly that the matter might have been adjusted in future distribution. The Boards are assuming very generous amounts. If you still feel that \$840,000 is fair for one college in China, then it will remain for the Boards to make up a large-part of this.

The request to Mr. Rockefeller was clearly based on

0160

\$200,000, \$200,000 from the general appeal, and \$200,000 to be raised by the Boards interested. I think that must stand without any question.

Then on the Indian colleges it is only \$100,000 from the public appeal, \$100,000 from Mr. Rockefeller and \$100,000 from the Boards interested. *The Medical College will draw for \$500,000 as hospitals are in course*

If you are able to add to the \$600,000 \$240,000 from the Boards sustaining the college, of course it will be a splendid thing, but it seems to me with \$400,000 secured without any special effort on the part of the Boards the balance should be pretty largely raised in the Boards back of the particular college. There is no reason in the world why the Boards cannot add as much as they like but several reasons why, in the general appeal for a number of institutions, all should feel fairly treated. I am sure Peking would not feel it could have so much more than its sister college in Nanking, and we found at once an objection to the excessive amount which appeared for Peking.

As soon as I learned of it I inquired the reason but they could not seem to alter it until the meeting of the Board in New York. I really think, considering two of the larger buildings are to be shared by the Peking University, and the land has been secured at a much lower rate than estimated, probably \$600,000 will cover the immediate needs.

I am now on the trail of a gift for Yenching, which I am earnestly hoping may provide for one of the buildings. Then Mr. Wheeler has told me of the amount his family will give though it may not come in time to secure Mr. Rockefeller's gift. They will put in \$18,000 towards the Woman's part of the chapel and Mr. Rockefeller will allow \$9,000 on that, which will give \$27,000 toward Yenching's apportionment.

I have asked Miss Bender to write you. This is merely a note to you which, I think, may explain the situation. I am very sorry indeed that the money should have gone without more consultation and that you should be asked to return any. Mr. Carter seemed to feel that was the only thing to do. If your Board finds it embarrassing to do that why not suggest to the treasurer, Miss Hilda Olson, who has taken Mr. Carter's place, that you would prefer to make the adjustment on the next distribution. Perhaps you have already arranged to return the money, but if not I think we shall soon make another distribution and in a comparatively short time the amounts will be equalized. It has been very difficult at this distance and with the committee so widely separated to get absolutely clear adjustments, but I earnestly hope that Yenching will feel it has been very generously treated if it receives so large a share as \$600,000 out of the whole amount to be raised for the seven colleges. That is the amount now assigned to Ginling and Japan, though, I think, we have lessened somewhat the Japan allowance. Even now Madras is \$300,000 less, Vellore \$200,000, though it is a medical school and much more expensive, and Lucknow \$400,000 less.

I was sorry not to have a member of the Yenching

committee at the last meeting, but there was a good attendance and representative and there were members of other Boards interested in Yenching, both Presbyterian and Methodist, who saw the need of readjustment.

We are preparing for a very systematic campaign in the fall. I am most anxious to get Mrs. Frame to prepare a booklet of perhaps sixteen pages, with pictures of Yenching college. Can you tell me just where she is at present? I understand that she is to remain over. I shall need the copy for this and the photographs by August first if we are to get the booklets out in time.

The Methodist Board has put in \$350,000 for the colleges. Our Baptist Board has assigned \$150,000. The Presbyterians have a large amount. I understand by a ruling the Congregationalists cannot be allowed to put such amounts in your budgets, but will make great effort to secure large gifts and will work in the interdenominational campaign. It will be absolutely necessary if we are to get funds from the middle west. I do hope you will soon be able to get hold of some wealthy people who will give largely to Yenching. I think Mrs. Frame will be a great help if she can remain. Much will depend upon the sort of material you can furnish in your booklet. There will be one piece of literature devoted to all the colleges for the general public appeal.

The plan for the general campaign is to begin Sunday November 27th with a day of prayer, then continue much on the lines of the old original Jubilees in 1910 until December 15th, holding meetings, luncheons, teas, organizing every town and city, giving the pageant and endeavoring to really cover the ground as we could not last year. We ought to have a very strong committee in Chicago and one in each of the western states. Now that the Boards are actually under this and are prepared to give their definite support we must depend very much on them for initiative. Of course Chicago would be the center for Illinois. Would it not also be possible from that center to work the west, Wisconsin, Indiana, Michigan, Kansas, Nebraska, and even further west, Colorado and Minnesota? I think we are getting some pretty good organization on the Pacific coast. We cannot possibly carry this thing through without very close cooperation and consultation. I feel I have a strong helper in Miss Olson. She is not only a treasurer and a remarkable accountant and business woman, but she has such a fine missionary spirit. I shall give my entire time to this work. I must have all the literature in hand and the committees formed early in the fall. I shall send out very soon a plan for the Boards to consider. If the women are appointed by the Boards on committees it will have much more weight than if the Joint Committee appoints them.

Will you give me your opinion regarding the best plan for the middle west? Would it be better to have headquarters in Chicago, and assign a certain definite part of the work and the fund to that headquarters? Or do you think it would better be done from the central office in Boston, the committees

being kept in line with that department? Of course, it would be far easier for us if Chicago would really assume the responsibility, taking a definite apportionment for each state and putting it through in its own way. If you will do that I shall be more than grateful, but I must be sure that it will be done. Our objective is to get all the money pledged, if possible, by January 1922, to be paid by January 1923, when Mr. Rockefeller's offer expires.

Do you know of any way to approach the Hall fund? You wrote about it. I wish it might be done, either by you for Peking, or by the Joint Committee for all the colleges. We are just approaching another fund in that way and I have some hope that we shall get a substantial gift.

Very cordially yours,

Lucy W. Peabody

being kept in line with that department? Of course, it would be far easier for us if Chicago would really assume the responsibility, taking a definite apportionment for each state and putting it through in its own way. If you will do that I shall be more than grateful, but I must be sure that it will be done. Our objective is to get all the money pledged, if possible, by January 1922, to be paid by January 1923, when Mr. Rockefeller's offer expires.

Do you know of any way to approach the Hall fund? You wrote about it. I wish it might be done, either by you for Reking, or by the Joint Committee for all the colleges. We are just approaching another fund in that way and I have some hope that we shall get a substantial gift.

Very cordially yours,

Lucretia Peabody

*ackd
Ansd*

The Joint Committee
of the

Women's Union Christian Colleges in the Orient

MRS. ANNA R. ATWATER
REV. JAMES L. BARTON, D.D.
MISS ROSE BEATTY
MISS ELIZABETH R. BENDER
REV. W. I. CHAMBERLAIN, PH.D.
MISS MARGARET E. HODGE
MISS MABEL K. HOWELL
MRS. DE WITT KNOX
MISS KATE LAMSON
MRS. W. F. MCDOWELL
MRS. W. A. MONTGOMERY
REV. FRANK MASON NORTH, D.D.
MRS. HENRY W. PEABODY
MRS. P. M. ROSSMAN
MR. ROBERT E. SPEER

REV. JAMES L. BARTON, CHAIRMAN
14 Beacon Street, Boston, Mass.
MISS MARGARET E. HODGE, VICE-CHAIRMAN
156 Fifth Avenue, New York, N. Y.
MISS ELIZABETH R. BENDER, SECRETARY
150 Fifth Avenue, New York, N. Y.

GINLING COLLEGE Nanking, China
YENCHING COLLEGE Peking, China
ISABELLA THOBURN COLLEGE Lucknow, India
WOMAN'S CHRISTIAN COLLEGE Madras, India
THE WOMAN'S CHRISTIAN COLLEGE OF JAPAN Tokyo, Japan
NORTH CHINA UNION MEDICAL COLLEGE FOR WOMEN Peking, China
THE WOMAN'S UNION MISSIONARY MEDICAL SCHOOL FOR WOMEN Vellore, India

July 7, 1921

Mrs. Lucius O. Lee
19 So. La Salle St.
Chicago, Ill.

Dear Mrs. Lee:

Enclosed you will find a copy of the Minutes of the last meeting of our Joint Committee, at which there was a revision of the per cent basis of distribution of undesignated gifts to the union colleges. In view of the way it affects Yenching, it is quite natural for you to wish to know the reasons that led to this action, and I am glad to give you a more detailed account than you find in the Minutes, of the causes which led to this revision. This will involve the story from the beginning, which I fear will mean a lengthy letter.

When the Joint Committee launched the plan to secure funds for the union colleges last fall, \$3,000,000 was named as the goal, with the following division suggested:

Tokyo.....	\$ 600,000
Ginling.....	600,000
Yenching.....	600,000
Madras.....	300,000
Isabella Thoburn.....	300,000
North China Medical....	300,000
Vellore.....	300,000
Total	<u>\$3,000,000</u>

It appeared to some of the Committee that it would be fairer, and would commend itself more favorably to the college Boards, if the distribution were on the basis of figures representing the needs, rather than figures chosen arbitrarily without definite relation to an official statement of the needs of the colleges. As far as we knew, the only official presentation of needs was that which had been called forth by the Interchurch World Movement, hence the Committee decided upon this as the only way of securing, in a short time, an authoritative statement. (As you know, the campaign was put on with but short time for preparation, in order to take advantage of the Christmas appeal). This led to the following action of the Committee at its meeting of December 7, 1920:

0165

#2--Mrs. L. O. L.

"Voted that the division be a pro-rata one based on the askings through the Interchurch World Movement for the five year program, this division to be subject to any revision on the part of the Committee that may be called for as a result of the comparative study of the askings."

The last clause making these figures subject to revision if it seemed advisable, was based on the recognition of the fact that these Askings had been prepared independently, by different groups of people, with no standards to guide them to a statement of needs that would be uniform. And it proved as the Committee had foreseen, for when a comparative study of Askings was made, it was discovered that in different colleges very different standards of Askings had been followed.

The next thing to be considered was a request from the Rockefeller Memorial for specific information as to the needs of the different institutions, and here again we fell back on the so-called Interchurch Askings as giving figures that had the authority of the College Boards (please note here that the Joint Committee wished to take no responsibility in determining figures representative of the needs of the colleges). But at this point it was necessary that some changes be made in the figures, for the reason that some of them included endowment and others did not. Those of the Committee who could get together in New York (practically the Executive Committee) studied the detailed Askings which we had in our possession and eliminated endowment. In Yenching's official detailed statement, total \$840,000, there was no endowment, so the figure stood without change. For the askings for Madras and Vellore, \$300,000 and \$500,000 respectively, we had the totals only, with no detailed statements, and it was just at this point that the difficulty arose. Again the Committee was unwilling to make an authoritative statement of the needs of individual colleges. Dr. Chamberlain, the one who could speak authoritatively as secretary of these two committees, was on a trip to the Orient and out of reach. Earnest effort was made in different directions to secure official and authoritative information as to the exact needs, and finally word was received that \$200,000 represented the need of Madras and \$300,000 the need of Vellore. These figures were entered, making the complete list as follows:

Tokyo.....	\$ 610,000
Ginling.....	790,000
Yenching.....	840,000
Madras.....	200,000
Isabella Thoburn.....	200,000
North China Medical.....	500,000
Vellore.....	200,000
	<u>\$3,340,000</u>

This list was sent to the Rockefeller Memorial and also used as the per cent basis for the first distribution of undesignated gifts.

0166

#3--Mrs. L. O. L.

In the meantime, Dr. Chamberlain had returned, and with his knowledge of the Askings of Madras and Vellore, as well as the needs of these schools in relation to the others of the seven institutions which he had seen, it became evident that not only were the figures for Madras and Vellore mistaken ones, but very unfairly representative of the needs of the two schools, and so would give them a disproportionately small share of the undesignated gifts.

The Committee was desirous of remedying a situation that was clearly seen to work to the disadvantage of two of the schools. Then, there was another element which we could not overlook, though Mrs. Peabody would be the last to speak or think of it - the fact that while all the money that is coming through this campaign to the seven colleges is really the result of the initiative, devotion and tremendous effort of Mrs. Peabody, the two institutions in which she personally and her Board are most interested, were the ones that were very clearly not receiving a fair share of the proceeds. I am quite sure that the members of the Yenching Committee will share the feeling of the Joint Committee and their desire to make it possible for Madras and Vellore to share fairly in the proceeds of the campaign that come through undesignated gifts.

So we set about to remedy the unfortunate mistake. After careful consideration it was decided, -first, to work to a total of \$3,000,000, the figure originally set by the Joint Committee as the goal of the campaign; second, that Madras and Vellore should be put on a basis that was considered fair in relation to the other institutions; and third, that there should be a uniform scaling down of all the figures to bring the total to \$3,000,000. However, before doing this, there was a careful study of the Askings of all the institutions, both relatively and as representative of actual needs, as far as we could discover them. In going over the detailed askings of Yenching we learned from Mrs. Peabody that there were three items in this list, which, as matters have developed on the field, seemed reducible. The first was that of land. The figure in the Askings is \$50,000, and we understood from Mrs. Peabody that the actual cost to Yenching on this item will be considerably less. In addition to this, she told us that the Chapel, estimated at \$35,000, and the Science Building, at \$75,000, are to be built jointly with Peking University, and that these figures could therefore be reduced. On the basis of this information the figures representing Yenching were reduced somewhat, before the general uniform scaling down of which I have spoken. The Minutes give the actual figures, which I will not repeat here.

We regretted very much that Mrs. Roys was not present. We would have been glad to have the help that she might have given, and it would have been a satisfaction to have a representative of the Yenching Committee work with the rest of us thru all the different phases of this rather complex situation.

You speak of a refund of more than \$15,000 being asked from Yenching. This is correct, but this figure represents more than the refund asked on the basis of the new distribution, as you probably know. There was an oversight, which I will not take time to explain in this already too long letter, which left the North China Medical School out

#4--Mrs. L. O. L.

of the first distribution of undesignated gifts. The plan was to make adjustments at the time of the next distribution so as to give the Medical School the money that should come to it. If I understand the statement of the Treasurer correctly, it was necessary to call on Yenching for a refund of about \$7,000 to correct this mistake. You will therefore see that of the \$15,000 which Yenching is asked to send back, \$7,000 is to rectify the mistake in the original distribution that left the North China Medical out, and \$8,000 is because of the changed basis of distribution.

In closing I wish to state clearly and definitely that the Joint Committee assumes absolutely no authority over the Askings, as such, of the individual colleges. As far as this committee is concerned, a college has a full and unquestioned right to make its Askings what it will and go out for the money, the Committee requesting only (as you will see in the Minutes) that where approach to a large fund is contemplated, notice be sent to the Joint Committee, in order to avoid duplication of appeal. The Joint Committee assumes no authority or supervision over the college Boards, such authority, if it exist, coming only from the cooperating denominational Boards. You will see by the Minutes that the adoption of the revised list was not as Askings of the colleges, but as figures representing a basis of division of undesignated gifts and of the \$3,000,000 goal. We tried to make them relatively representative of needs only, leaving to the individual colleges full authority to fix Askings.

In view of the fact that the campaign which has brought in this money has been initiated and promoted by this Committee, it would seem right and legal for the Committee to have power to determine the basis of distribution of proceeds and to change such basis if advisable, it being understood that the Committee seeks to know the needs of all the institutions and to make the distribution representative of such needs. The original ratio of distribution was determined by the Joint Committee without action on the part of the college Boards.

I am sure that I speak for the Joint Committee when I say that the Committee will welcome all possible light on the question of Yenching's needs, and suggestions as to how they may most fairly be coordinated with the needs of the other colleges as a basis for sharing in funds secured by the Joint Committee.

Sincerely yours,

Elizabeth R. Bender

TRUSTEES OF
PEKING UNIVERSITY

March 10th, 1932.

Mrs. H. W. Peabody,
Beverly, Mass.

My dear Mrs. Peabody:-

Mrs. Lucius O. Lee has forwarded to me your request for descriptions and prices of the Yenching College buildings as I have been dealing in their behalf with the architect here.

You will find in the Yenching booklet used in the campaign a schedule of estimates for the buildings that was made out before the architect's lay-out of the site and the arrangement of the buildings and their contents was fully developed, and the present program will alter some of the figures given in the booklet. As a matter of fact we have not yet the builder's estimate upon any of these buildings and have the architect's estimate only upon some of them. The present plan is indicated by the bird's-eye view, of which I am sending you a copy. The cost of the buildings as there laid out will probably be as follows:

Faculty House	\$ 25,000
Administration Building	25,000
Junior College Recitation Hall	50,000
Domestic Science and Vocational Training	60,000
Fine Arts and Assembly	55,000
Recitation Hall	50,000
Social and Athletic Building	55,000
Six dormitories for from 40 to 50 students	25,000 Each
	each
Faculty residences	From \$5,000 to 7,000 each

These figures are of course tentative as they must necessarily be until building operations on some buildings have been conducted and we have actual prices by which to go, but I think they represent approximately the cost of constructing the buildings concerned. The figures may run \$5,000 or \$8,000 more and possibly a little less. Of course some of this variation will be due to the rate of exchange at the time building operations are going forward, but that is very difficult to forecast.

0769

Page 2.
Mrs. Peabody.
March 10th, 1922.

The names of the buildings indicate as far as I think will be necessary for your purposes the uses of the buildings. It should be noted that the organization has been given funds for going forward with the Faculty House and the Junior College Recitation Hall, although the recommendation of the Educational Commission with reference to the location of the School of Education has caused the field temporarily to suspend active prosecution of buildings until the matter is clear, as the location of the School of Education of North China has a very definite relation to the work of the Women's College. I presume we will have more light upon that after the meeting at which the Educational Commission will report on March 15th and after the College Committees have acted.

I am not at all sure that what I have written above will meet your needs. If there are further explanations that are desired I will be glad to send them on so far as they are available but at the present time we have to be governed in our estimates by the developing plans which are not absolutely and finally fixed.

Faithfully yours,

Secretary.

Women's Union Christian Colleges in the Orient

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CHECKS SHOULD BE MADE PAYABLE TO
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TELEPHONE: HAYMARKET 4847

Colleges

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YENCHING COLLEGE, Peking, China
WOMAN'S UNION MEDICAL COLLEGE, Peking,
China
WOMAN'S CHRISTIAN COLLEGE, Madras, India
UNION MISSIONARY MEDICAL SCHOOL FOR
WOMEN, Vellore, India
ISABELLA THOBURN COLLEGE, Lucknow, India
WOMAN'S CHRISTIAN COLLEGE, Tokyo, Japan

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LUTHERAN
METHODIST EPISCOPAL
PRESBYTERIAN IN U. S. A.
REFORMED CHURCH IN AMERICA
METHODIST EPISCOPAL SOUTH

Boston, Mass., April 7, 1922.

Dr. Eric North,
156 Fifth Ave.,
New York City

My dear Dr. North,-

Again the question has come to me as to who will hold the titles to Yenching property. There is a considerable gift may come to us if the property is held by a Woman's Committee. If there is any question about this and any possibility of the money going to the general treasurer of the University there is a possibility that the gift may be withheld.

I would not ask this question except that it has come to me for the second time and I was asked to make definite inquiries. Will you again be kind enough to make a very clear statement that the money given to Yenching College will be held by a Woman's Committee on Yenching College and will not be merged in the funds of the University. I must have this statement, not for my satisfaction, at all, but for a donor.

Is there any question about any part of Yenching College going to Tsinanfu? That is going to make another little confusion in the minds of some giving gifts.

I am delighted with the list of buildings you sent, and if I can count on those shall be glad to give them out. I am starting on another long trip the last of the month and want to have every detail in hand.

Yours very sincerely,

Dictated but not read.

Lucy W. Peabody 3

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REFORMED CHURCH IN AMERICA
METHODIST EPISCOPAL SOUTH

Boston, Mass., April 8, 1922.

Dr. Eric M. North,
15 Waldron Ave.,
Summit, N. J.

Dear Dr. North:

We are about to receive a subscription for a building for Yenching College and the donor writes for the following information.

"Kindly advise at once the full name of the organization which handles the financial affairs of Yenching College, stating whether or not said college is incorporated."

While the Trustees of the Peking University incorporated under the laws of the State of New York hold in trust for Yenching College all property and gifts belonging to the college, I understand from Mrs. Peabody there is a legal instrument protecting this woman's college and am writing to ask if you will kindly send to me at your earliest possible convenience a copy of that clause which gives to this woman's college the control of its property, also answering the information asked for by the donor.

An early reply will be very gratefully appreciated.

Sincerely yours,

Hilda L. Olson
Assistant Treasurer.

HLO/R

TRUSTEES OF
PEKING UNIVERSITY

April
Tenth
1922

Miss Hilda L. Olson,
300 Ford Building,
Boston 9, Mass.

My dear Miss Olson:-

I have Mrs. Peabody's letter of April 7th and your Special Delivery of April 8 which arrived this morning.

1. Yenching College has no separate incorporation. It is the College of Arts and Sciences for Women of Peking University.

The Peking University Trustees are incorporated in the State of New York 1889. Charter amended by Regents of The University of the State of New York, 1915.

The By-Laws of the Trustees contain the following paragraph:

"Article V. Section 5.

The Trustees of Peking University shall be trustees for Yenching College, the Women's College of the University; shall hold the property, execute documents and grant degrees; and administer the interests of Yenching College in accordance with the usual responsibilities of trustees. They shall, however, use the Yenching College Committee as their agency in caring for the interests of the Women's College in such manner as may be directed in these By-Laws."

2. The directly administering committee is the Yenching College Committee of the Trustees. This committee consists of the women members of the Board of Trustees, the President, Secretary and one other member of the Board and the representatives appointed by the co-operating Women's Missionary Societies. The Committee makes its own By-Laws and elects its own officers, subject to the approval of the Trustees. The administrative work of the Yenching College Committee is carried separately from that of the Trustees.

3. The By-Laws of the Trustees contain this further provision:

"Article V. Section 6.

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" The Trustees of the University shall not alienate nor permit to be alienated to any other uses than those of Yenching College, any funds or property given for or held in trust for said College, nor any equities which said College may have or acquire in properties used jointly by the University and the College."

It should be noted that, quite apart from this provision, the Trustees of Peking University could take not action alienating funds given for the Women's College for any other uses without violating their trust. Both the Trustees and the Women's College Committee are very scrupulous to see that designated gifts go for the specified purposes intended.

You will note that your phrase "gives to this woman's college the control of its property" is ambiguous unless it is specified as to what the college is. Of what does the college consist with reference to the control of property? A college in that sense must have some governing body or Trustees responsible. In the case of many of the smaller union colleges on the field there is no such body, the control being simply exercised by the co-operating mission boards through the co-operating missions. In this case there is a specific body. You may desire to know the fact that, in the case of Haling College, the Trustees of the property are the Trustees of Nanking University.

I know of no ground in connection with the history of Peking University or of the Woman's College for anxiety concerning the use of funds for the purpose intended by the donor.

Cordially yours,

EMN
CMA

0175

Women's Union Christian Colleges in the Orient

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 REFORMED CHURCH IN AMERICA
 METHODIST EPISCOPAL SOUTH

Boston, Mass., April 13, 1922.

J
 TRUSTEES OF
 PEKING UNIVERSITY

Dr. Eric M. North, Secy. Peking University,
 156 Fifth Ave.,
 New York City.

My dear Dr. North:

Thank you for yours of the 10th inst. giving to me
 the copy of by-laws respecting Yenching College.

I have forwarded a copy of your letter covering same
 to the prospective donor of a building to Yenching.
 There is no question in their minds as to the deflection
 of any of the funds at the present time, but they
 wanted to make sure that for the future all funds of
 Yenching College would be used for Yenching Women's
 College and I was obliged to secure this information
 for them in order to procure the gift.

Thank you again for your very full and courteous reply.

Very truly yours,

Hilda L. Olson
 Assistant Treasurer.

HLO/B

RECEIVED BY	ERIC M. NORTH ()
DATE	4/15/22
REFERRED DATE	
ANSWERED DATE	
PASSED TO FILE	
FILED	

0176

TRUSTEES OF
PEKING UNIVERSITY

Nov. 28, 1922

Mrs. Henry W. Peabody,
% Mr. David Gamble,
4 Westmoreland Place,
Pasadena, Cal.

My dear Mrs. Peabody:-

I have your telegram from Eugene, Oregon. I wish that it were easier to comply fully with your request. As a matter of fact a number of the building plans have not yet been drawn and some that have been drawn have not yet been approved, and of the latter class we have only one set here, the originals being in Peking and it is not possible for us to get duplicates made. I am, however, enclosing certain plans and asking Murphy, McGill and Hamlin to send you others. I have assumed that you would not want the elaborate plans with the structural details and mechanical drawings such as are used by contractors, but rather the plans giving the appearance of the buildings.

1. Faculty House.

This particular building is now under construction. Its duplicate, however, is the Woman's College Administration Building which is numbered 11 on the large scale plan which I enclose. Blue print of this is being sent by Murphy, McGill and Hamlin. The cost figure named for it is \$25,000 Gold.

I do not know whether your campaign to raise funds for this building was completed in Washington or anywhere else. I am under the impression that you have put the building up at other points and may not desire to use it in California.

2. The Exterior of the Junion College Recitation Building.

Murphy, McGill and Hamlin are sending you one print of this.

This represents the general style of architecture of the

long buildings. This particular building is under construction and funds are in hand for it. There will be no building that corresponds to it under the revised building scheme. The cost of this building is

3. Dormitories.

For these I enclose first and second story plans as drafted on the field. We have no perspective or elevation of these buildings except the single print received from China which I am not free to send on.

I think the raising of funds for a dormitory unit is the most desirable thing that can be done at the present time. The estimated cost of such a dormitory unit is \$40,000. I would presume that this would divide with approximately \$15,000 for each wing and \$10,000 for the center.

These plans have not been finally approved and may be modified considerably, but I do not anticipate that the cost will be greatly altered.

4. Next in the order of need would come, I presume, the Social and Athletic Building, which now takes the place of numbers 20 and 21 on the birdseye view which I have sent.

The estimated cost of this building would be approximately \$45,000 to \$50,000. Plans for it have not yet been drawn, though it is expected to follow the lines of number 23 on the birdseye view.

5. The mate to this building on the opposite side of the quadrangle, taking the places of numbers 19 and 22, is not so urgently needed as are the dormitories, and I think it would even be more desirable to raise funds for an additional dormitory than to raise funds for the Social and Athletic Building. There will be needed to move out to the new site at least three and probably four of these \$40,000 units. Of course, if you desire some smaller sum than \$25,000, I would suggest one of the wings of a dormitory unit at \$15,000, or a center section at \$10,000. You will, of course, understand that, as the plans have not been finally approved, gifts ought not to be made so that they are committed specifically to a dormitory wing, although this can be made the objective, because the plans eventually adopted may call for a dormitory organization more like that depicted on the birdseye.

I am sending you in addition to the plans specified, one large birdseye with the Woman's College buildings colored and four full page reproductions of the birdseye clearly showing the Yenching College group of buildings, and three Peking University booklets each of which contains a birdseye view and on the lower part of one of the pages a perspective of the academic quadrangle of the Woman's College. For purposes of accuracy it should be noted that the quadrangle has now been reduced to five buildings and that the two buildings on the right and the two buildings on the left have been made into single buildings of the style

-3-

of the one at the end of the quadrangle.

I wish that our plans were so developed that we could supply you more satisfactorily with the material which you can make such fine use of.

I would appreciate it very much if the blue prints could be returned to me when you are through with them.

Faithfully yours,

ESN
CMM

0179